MARIN HEALTHCARE DISTRICT

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Website: www.marinhealthcare.org Email: info@marinhealthcare.org

Board of Directors Lease and Building Committee Wednesday, December 2, 2020 @ 5:30 pm VIA WEBEX

MINUTES

1. Call to Order

Chair Rienks called the meeting to order at 5:32 pm.

2. Roll Call / Approval of Agenda / Approval of Minutes

Committee members present via Webex: Jennifer Rienks, Chair; Brian Su, MD Staff members present: David Klein, MD, CEO; Eric Brettner, CFO; Louis Weiner, Executive

Assistant

Guests present: None

It was moved, seconded and carried to approve the agenda as presented.

It was moved, seconded and carried to approve the minutes of the meeting of October 28, 2020 as presented.

3. Public Comment

There was no public comment.

4. Review MarinHealth Revitalization Plan

Dr. Klein presented the Revitalization Summary, revised with corrected and adjusted figures. Confidential data is not included. Consultants with Huron and Guidepost are assisting in improving the Plan in preparation for presenting to bondholders and will be presented to the MHD Board when completed.

Mr. Brettner displayed and explained the Plan showing incremental improvements 2020-2022 with a total weighted impact of \$55 million in improvements. The impacts are weighted by probability percentages that gauge the issues that can be controlled, an example being "Physician Network Loss Reduction" of streamlining clinical processes, improving efficiencies, reducing variations across clinics, sharing staff, etc. The committee agreed on the sensibility of this revised Plan and recommended that it be presented to the full Board next week, and reviewed by this committee quarterly with an achievement progress report; Dr. Klein and Mr. Brettner agreed.

Dr. Klein added that the additional financial impact of the COVID surge could be considerable if elective procedures will again need to be suspended.

5. Review Q2 2020 MHMC Performance Metrics and Core Services Report

Dr. Klein presented the report. He noted that due to COVID effects the Tier 1 Financial metric of meeting EBIDA is "at risk" and the bond debt covenants is "not in compliance." Remediation

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measures have been previously approved by the Board. The Tier 2 requirement for annual Strategic Plan is "not in compliance" as the MHMC Strategic Plan was delayed to Q2 2021.

The "Schedule 1: HCAHPS" (patient satisfaction) data and the "Schedule 2: Finances" data show the first effects of COVID in 2020. The "Schedule 3: Clinical Quality Reporting Metrics" remain consistent; action plans are in place for the few metrics below benchmark, and no metrics are cause of alarm.

6. Progress Report: Community Health Webinar

For the next webinar on the subject of "Teen Mental Health in the time of COVID," Ms. Rienks has reached out to several people and organizations as resources for panelists. When those connections are confirmed the date and content can be set.

7. Adjournment

Ms. Rienks adjourned the meeting at 6:04 pm.